

HEALTH AND WELL BEING BOARD
23/01/2018 at 2.00 pm



Present: Councillor Moores (Chair)
Councillors Chauhan and Price

Carolyn Wilkins OBE	Chief Executive
Jon Rouse	Chief Officer, GM health and Social Care Partnership
Dr Zuber Ahmed	Oldham CCG
Jax Effiong	Manchester Fire
Michelle Bradshaw	Bridgewater Trust
Julie Daines	CCG
Neil Evans	Chief Superintendent, Greater Manchester Police
Kirsty Fisher	Healthwatch Oldham
Vinny Roche	FCHO
Maggie Kufeldt	Executive Director - Health and Wellbeing
Mark Warren	Director, Adult Social Care
Ben Gilchrist	Voluntary Action Oldham
Keith Jeffery	Oldham CCG
Majid Hussain	Lay Chair Clinical Commissioning Group (CCG)
Rebekah Sutcliffe	Place and Thriving Communities
Donna McLaughlin	The Pennine Acute Hospitals NHS Trust
Also in Attendance:	
Katrina Stephens	Interim Director of Public Health
Charlotte Stevenson	Interim Director of Public Health
Oliver Collins	Principal Policy Officer
Sian Walter-Browne	Constitutional Services

1 ELECTION OF CHAIR

Councillor Moores was elected as Chair for the duration of the meeting.

2 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Dearden, Councillor Harrison, Councillor Heffernan, Jon Aspinall, Stuart Lockwood, Dr John Patterson, Liz Windsor-Welsh.

3 URGENT BUSINESS

There were no items of urgent business received.

4 DECLARATIONS OF INTEREST

There were no declarations of interest received.



5 **PUBLIC QUESTION TIME**

No public questions were received.

6 **MINUTES OF PREVIOUS MEETING**

RESOLVED that the minutes of the meeting of the Health and Wellbeing Board held on 12th December 2017 be approved as a correct record.

7 **MINUTES OF THE HEALTH SCRUTINY SUB-COMMITTEE**

RESOLVED that the minutes of the meeting of the Health Scrutiny Sub-Committee held on 19th December 2017 be approved as a correct record.

8 **ACTION LOG**

RESOLVED that the Action Log for the Health and Wellbeing Board meeting held in December 2017 be noted.

9 **MEETING OVERVIEW**

RESOLVED that the meeting overview be noted.

10 **GM DEVOLUTION UPDATE**

The Board gave consideration to a report and presentation for Jon Rouse, Chief Officer, GM Health and Social Care Partnership, that updated them on the progress made against the key outcomes outline in the Taking Charge Plan and discussed some of the key challenges both Greater Manchester and Oldham faced.

The Board was reminded that, in February 2015, the 37 NHS organisations and local authorities in Greater Manchester signed a landmark agreement with the government, to take charge of health and social care spending and decisions in our city region.

The Board were informed that Greater Manchester had the fastest-growing economy but not the healthiest population. The report set out the main goal - to see the greatest and fastest improvement to the health, wealth and wellbeing of the 2.8 million people in the towns and cities of Greater Manchester.

The Strategic Plan: Taking Charge of Health and Social Care in Greater Manchester (the Plan), set out the collective ambition for Greater Manchester over the next five years and complemented work done over the last ten years on reforming and growing the city region. The Plan was for five years and covered four major areas, as well as setting out key targets to be achieved by 2021.

Programmes and projects were being prioritised and there was reconciliation at local level through the Locality Plan. The Board acknowledged that there were major community contributions in

Oldham and there may need to be a focus on different ways of procuring services to enable voluntary organisations

RESOLVED that the update and the challenges and opportunities faced in Greater Manchester and in Oldham be NOTED.



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OLDHAM CARES - OUTCOMES FRAMEWORK

The Board gave consideration to a report from the Joint Acting Directors of Public Health and a presentation from the Chief Executive which described the development of the Oldham Cares Outcomes Framework and set of supporting key indicators.

The outcomes framework and approach to developing a set of key indicators was presented for consultation and discussion, and the Board was asked to agree next steps in its development. It was explained that a clear focus on outcomes would dictate what was done and how it was done. If there was failure in a particular area, this would be identified quickly so that something else could be done.

The Board noted that an early draft of the outcomes framework had been presented at the Health and Wellbeing Board development session in June 2017.

The Board were informed that the Oldham Cares outcomes framework set out a range of high level outcomes based on the key changes desired in Oldham over the next decade. These would be the headline outcomes for Oldham Cares, which the whole system would work together to deliver, in order to improve the health of the population and the way the local health and social care system operated. These outcomes would inform commissioning priorities and performance management.

For each of these outcomes there would be a range of supporting indicators against which targets could be set, and achievement of the outcome demonstrated. The indicators would reflect the priorities and partners would be held to account if they were not meeting them.

Work by PWC to support the development of the approach suggested that the outcomes frameworks should be made up of:

- High level 'outcomes' which were the overarching results of impact on improving health and wellbeing and transforming the delivery of care. They reflected service user/patient outcomes as well as clinical and transformational objectives;
- Outcome indicators which were a range of specific measures that demonstrated the achievement (or not) of an outcome measure

Priority indicators would be identified for the Board to oversee and the other indicators would be subject to an assurance report, with regular reviews to ensure the current indicator set

was the correct one. The indicators considered by the Board would be subject to change as priorities changed.



Oldham
Council

The Board noted that decisions could be made in many different places and the process of decision-making may need to be mapped to show what decisions were made where.

RESOLVED that:-

1. The high level outcomes for Oldham Cares be agreed.
2. The proposed approach to developing the set of supporting indicators and associated targets be agreed.
3. The next Board meeting would receive a further report on the supporting indicators for the outcomes framework.

12

STATE OF THE SECTOR IN OLDHAM

The Board gave consideration to a report from the CEO and DCEO Action Together that provided information about the strengths, challenges, and development needs of Oldham's Voluntary, Community, Faith and Social Enterprise sector (VCFSE).

The Board were informed that the VCFSE played a critical part in reducing health inequalities and developing more prevention and self-care support across Oldham and its communities of geography and identity.

Action Together had commissioned Sheffield Hallam to undertake a review of the VCFSE in Oldham. The review highlighted ten key facts about the VCFSE sector in Oldham and demonstrated in monetary value the contribution it made and the strengths it had. It also highlighted the fragility of some parts of the sector and the need for strategic engagement and investment with the VCFSE sector.

The data showed there were approximately 1231 VCFSE organisations working across Oldham. 43% worked to improve health and wellbeing (including mental health) and 41% provided practical community development support to build and strengthen communities and reduce isolation. 87% of these organisations had an annual income of less than £10k and many were very tiny. Between them the organisations undertook 1.8 million interventions per year, which made a huge impact on the Oldham community.

The Board were informed that mapping work had begun to identify what was available from the voluntary sector and where the gaps were, to enable planning to take place to commission to sustainably fill the gaps. The sector would be involved in this asset mapping.

The Board acknowledged that the voluntary sector contributed a huge amount to the Oldham community in both the assistance it offered to the community and the opportunities offered to volunteers.

RESOLVED that:-

1. The contents of this work and significance to delivery implications and opportunities for the transformation of health and social care services in Oldham, in particular with regard to the Thriving Communities Programme be noted
2. The development of a strategic investment framework for the VCFSE be noted.

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OLDHAM'S STRATEGIC SELF-ASSESSMENT TO GM ON REFORM AND INTEGRATION

The Board gave consideration to a report of the Assistant Chief Constable which informed them that Oldham had been asked to complete a Strategic Self-Assessment by Greater Manchester of where it believed it was in reforming and integrating services to deliver better outcomes for people and places. Oldham had taken the opportunity to internally assess and challenge its approach and was currently part way through this process.

The initial assessment had taken place and was presented along with a draft action plan. The views and action plan were in the process of being tested with partners before the final assessment and action plan were submitted to Greater Manchester by the 31 March 2018.

The Board were informed that the self-assessment process had considered mechanisms and processes. In Oldham there were other issues such as trust and relationships that were very important.

RESOLVED that Board members would send their comments to Rebekah Sutcliffe.

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MENTAL HEALTH OFFER IN OLDHAM

The Board considered a report from the Senior Commissioning Business Partner, NHS Oldham CCG which provided them with an overview on the Mental Health work stream of the Local Care Organisation and the service offer in Oldham.

The Board were informed that 'Mental Health is Central to Good Health' was one of four transformation areas identified in the Oldham Locality Plan and it was hugely important that there was a coherent strategic and transformational approach. The Integrated Care Organisation would be responsible for the planning and provision of mental health services, ensuring treatment and prevention pathways were in place.

The Locality Plan highlighted the need to commission mental wellbeing programmes and interventions across shared budgets between the CCG, Council and other partner organisations, with a mutual interest and an incentive to make savings for reinvestment,

The report set out a series of improvement areas, against each of which were specific projects with timescales for delivery and recognised inter-dependencies with other ICO work streams. The Board were provided with updates on major projects and noted a series of measures that had been put in place to achieve improvement the available offer.

The Board noted that investment in mental health would have positive returns across other services and it was necessary to provide easy pathways to obtaining help.

RESOLVED that:-

1. The report be noted.
2. The Board would receive updates on the Improvement areas and associated projects in the future.

The meeting started at 2.00 pm and ended at 4.10 pm